Health Profession Agreement

Medical Board of Australia

and

The Australian Health Practitioner Regulation Agency

2016-20

Health Profession Agreement

Preamble

The purpose of the Health Practitioner Regulation National Law (**the National Law**), as in force in each state and territory, is to establish the National Registration and Accreditation Scheme (**the National Scheme**). The National Scheme has six key objectives set out in s.3(2) of the National Law. In summary, the objectives are to:

* + protect public safety,
	+ facilitate workforce mobility for health practitioners,
	+ facilitate high-quality education and training of health practitioners,
	+ facilitate assessment of overseas-trained health practitioners,
	+ facilitate access to health services, and
* development of a flexible, responsive and sustainable health workforce.

Fourteen National Boards and the Australian Health Practitioner Regulation Agency (**AHPRA**) work in partnership to achieve these objectives, with different and complementary functions.

The HPA is a statutory instrument. The National Board and AHPRA are required to negotiate in good faith and attempt to come to an agreement on the terms of the HPA. Although the National Board does not have the power to enter into contracts generally (as provided for in s.32(2)(a)), the National Law clearly intends that the National Board can agree and enter into an HPA with AHPRA. Furthermore, the National Board and AHPRA are each a separate body corporate, capable of reaching agreements between themselves.

The following schedules to this HPA record AHPRA and the National Board’s agreement on these matters: fees (Schedule 3); the National Board’s annual budget (Schedule 4); and the services AHPRA is to provide (Schedule 1).

The National Law also requires each National Board to publish on its website the fees agreed to in this HPA.

Accountabilities

**Ministerial Council**

Ultimate accountability to the public for the performance of the National Scheme rests with the parliaments of participating jurisdictions, through the Australian Health Workforce Ministerial Council (the Ministerial Council). The Ministerial Council appoints AHPRA’s Agency Management Committee and National Boards, and formally holds these bodies to account.

**National Boards**

A National Board is a body corporate with perpetual succession, has a common seal, and may sue and be sued in its corporate name. A National Board does not have power to enter into contracts, or employ staff, or acquire, hold, dispose of, and deal with, real property.

The principal regulatory decision-makers in the National Scheme are the National Boards and their committees, including, where relevant, State and Territory or Regional Boards. AHPRA undertakes delegated functions on behalf of the National Boards and provides services to the National Boards. National Boards are accountable to the community through the mechanism of the Ministerial Council and parliamentary reporting for the quality of their regulatory decisions, and through the court system and relevant administrative review bodies for the legality of their regulatory decisions. While National Boards can propose regulatory procedures, they do not establish or administer them. National Boards have specific ‘oversight’ roles in relation to the assessment of overseas qualifications, monitoring of practitioners and the receipt, assessment and investigation of notifications. Without the power to employ staff or enter into contracts, National Boards must rely on the services provided, or contracted, by AHPRA. The mechanism for National Boards to hold AHPRA to account is through this Health Profession Agreement. The Health Profession Agreement includes performance indicators to support the performance of National Boards’ oversight functions.

**AHPRA**

AHPRA is a body corporate with perpetual succession, has a common seal, and may sue and be sued in its corporate name. AHPRA has all the powers of an individual and in particular, may enter into contracts, or employ staff, or acquire, hold, dispose of, and deal with, real and personal property, and do anything necessary or convenient to be done in the exercise of its functions.

AHPRA’s Agency Management Committee directs and controls the affairs of AHPRA, and sets its policy directions. The Agency Management Committee is accountable for the performance of AHPRA’s functions, which include the establishment of regulatory procedures, financial management and administration of the Scheme. AHPRA is solely responsible for administering the Agency Fund, which has an account for each National Board. Payments out of a National Board’s account may be made only if the payment is in accordance with the National Board’s budget, as agreed as part of this Health Profession Agreement, or otherwise approved by the National Board. To enable it to perform the executive functions within the Scheme, AHPRA has powers to employ staff and enter into contracts. AHPRA provides administrative assistance and support to National Boards and their committees to exercise their functions.

AHPRA and the National Board can be described as governance partners in the Scheme. This is largely because AHPRA relies on National Boards to perform their functions consistent with the National Law objectives and in line with procedures established by AHPRA for ensuring effective and efficient operation of National Boards and to comply with procedures for development of professional standards that are in accordance with good regulatory practice.

The Agency Management Committee is accountable for ensuring that the corporate functions that are essential to any contemporary regulatory organisation are in place. This means that corporate services, including human resources, business planning, financial management and facilities management, are generally not specified in the services AHPRA is to provide (Schedule 1) except where the service deliverable is provided directly to the National Boards.

Purpose of this Agreement

The purpose of a Health Profession Agreement (**HPA**) is described in s.26(1) of the National Law, which provides that AHPRA must enter into a HPA with a National Board that makes provision for:

* + fees payable by health practitioners and others in relation to the health profession for which the National Board is established,
	+ the National Board’s annual budget, and
* the services to be provided to the National Board by AHPRA to enable the National Board to carry out its functions.

This HPA outlines agreement between the National Board and AHPRA on their general approach to performing their reciprocal obligations to ensure a common understanding and that the National Scheme operates with regard to its objectives and guiding principles.

Scope of this Agreement

This Agreement is for the period 1 July 2016 to 30 June 2020.

The National Board agrees to authorise the Chair of the Board (or his/her nominee) to act as liaison officer with respect to the Agreement. AHPRA agrees to authorise the Executive Director, Strategy and Policy to act as liaison officer with respect to the Agreement.

Partnership principles

To achieve the objectives of the National Law through different and complementary functions, the National Board and AHPRA understand that a sustainable partnership is essential.

This understanding is supported by a set of core partnership principles (**the Partnership Principles**). The National Board and AHPRA will ensure that these Partnership Principles underpin all our work. While differences in context may require different approaches, both parties will ensure that their respective activities respect these four Partnership Principles:

* + Shared vision and values
	+ Integrity through interdependence
	+ Transparency and mutual accountability, and
	+ Commitment to joint learning

In particular, the National Board will do everything it can to make its requirements clear, and AHPRA will do everything it can to provide the services required by the National Board to perform its functions.

Each of the Partnership Principles is described in detail below.

1. Shared vision and values

This partnership between the National Board and AHPRA is built on a shared vision for a competent and flexible health workforce that meets the needs of the Australian community.

While recognising and respecting the different and complementary functions of the National Board and AHPRA, there must be common ground in the approach the National Board and AHPRA take to implementing the National Scheme. The National Board and AHPRA share a commitment to the objectives and guiding principles of the National Scheme and the eight regulatory principles (**Regulatory Principles**) that will shape our thinking about regulatory decision-making.

In our shared principles, we balance all the objectives of the National Scheme, but our primary consideration is to protect the public in accordance with good regulatory practice.

The Regulatory Principles incorporate the concept of risk-based regulation. This means that in all areas of our work we:

* identify the risks that we are obliged to respond to,
	+ assess the likelihood and possible consequences of the risks, and
	+ respond in ways that are proportionate and manage risks so we can adequately protect the public.

In recognising our different and complementary functions, the National Board and AHPRA have agreed on an accountability framework for the National Scheme (**the Accountability Framework**).

The Accountability Framework recognises that all entities in the National Scheme are ultimately accountable to the Australian public through the Australian Health Workforce Ministerial Council (the Ministerial Council).

One of the recognised features of the National Scheme is that our structure provides for governance and accountability across the entities in the National Scheme for their performance. The effective delivery of professional regulation relies on strong partnerships between entities based on clear and agreed roles and functions. Our Accountability Framework is designed to articulate a shared understanding regarding who is accountable for what within the National Scheme and aims to provide clarity about the distinct and complementary roles of the different entities, and their respective duties and obligations.

2. Integrity through interdependence

In exercising our different and complementary functions, the National Board and AHPRA will strive for mutual respect and to promote the integrity of the National Scheme. We are aware we have interdependent and complementary functions. The National Board and AHPRA will work to manage any tensions that arise through our consultation processes and the Accountability Framework.

We will each take responsibility for clearly communicating our positions to each other. We are each open to being challenged by the other, and we will each create opportunities for dialogue and debate around our respective approach, results and impact. While the National Board and AHPRA are each independent entities, we recognise that neither can meaningfully exist outside of the context of the relationship defined by the National Law. We agree to respect the other’s functions as set out in the National Law.

For example, AHPRA acknowledges its obligation to consult the National Board when developing procedures for the operation of the National Board and will endeavour to incorporate the National Board’s feedback into those procedures. The National Board respects that AHPRA must endeavour to establish common procedures that apply to all National Boards and undertakes to comply with those procedures once finalised.

The National Board and AHPRA also have complementary duties in relation to financial management. AHPRA is accountable for the management of the Agency Fund and for ensuring that all expenditure from the National Board’s account is consistent with the National Law, in accordance with the Board’s annual budget (or with the approval of the National Board if a change to the agreed budget), and as far as possible represents reasonable value for money. Accountability for expenditure rests with the AHPRA financial delegate who approves that expenditure, including payments to enable the National Board to exercise its functions. The National Board respects this role and undertakes to support AHPRA in fulfilling this role and its obligations under the National Law generally.

3. Transparency and mutual accountability

The Health Profession Agreement is the formal mechanism by which we hold each other to account, in accordance with the National Law and the Accountability Framework. It incorporates a transparent reporting framework to ensure that reciprocal obligations can be monitored.

The Agency Management Committee is formally accountable for AHPRA’s performance of its functions. The National Board relies on AHPRA to deliver services to it in order for it to carry out its functions. In turn AHPRA relies on National Boards to perform their functions consistent with the National Law objectives and in line with procedures established by AHPRA for ensuring effective and efficient operation of National Boards and procedures for development of professional standards that are in accordance with good regulatory practice.

Schedule 1 to this HPA outlines the services to be provided to the National Board by AHPRA to enable the National Board to carry out its functions. It also includes information about AHPRA’s performance of its own statutory functions. Schedule 1 also includes profession-specific services and any discretionary services the National Board may request of AHPRA.

In addition, the Agreement supports the National Board to fulfil its specific oversight functions in respect of:

* + the assessment of overseas trained registration applicants who do not hold approved qualifications
	+ the assessment and investigation of matters about persons who—
		- are or were registered health practitioners, or
		- are students in the health profession,
	+ the management of registered health practitioners and students in the health profession, including monitoring conditions, undertaking and suspensions imposed on the registration of the practitioners or students.

In order to exercise these functions, the National Board must be given the opportunity to review timely information regarding relevant activities undertaken by AHPRA and the National Boards’ delegates, to raise questions and concerns and to suggest actions to remediate problems. AHPRA undertakes to ensure that performance reports will be provided to the National Board to fulfil these oversight functions; in particular these reports will include details of the timeliness, cost and quality of regulatory procedures and services AHPRA provides to the National Board. The performance reports AHPRA will provide, and the performance indicators underpinning them, are set out in Schedule 5 to this HPA.

4. Commitment to joint learning

The National Board and AHPRA agree to promote continuous and systematic learning regarding the National Scheme. We will evaluate the outcomes of business and regulatory processes and use data generated by the National Scheme to better understand the risks we manage and the effectiveness of our actions.

Our learning agenda will explore both partnership processes and outcomes. We will take an evaluative approach to regulation that uses data to identify risks and measure our effectiveness in managing them. The National Board and AHPRA both have an interest in understanding the factors, including ways of working, which are the hallmarks of successful partnerships. We will work together to ensure that joint learning is used regularly to adjust our future strategy and plans as we strive for increased efficiency and effectiveness of the National Scheme.

The National Board and AHPRA are committed to the efficient management and continuous improvement of their respective functions.

Dispute resolution

The National Law provides that any failure to reach agreement between National Boards and AHPRA on matters relating the HPA is to be referred to the Ministerial Council for resolution.

The National Board and AHPRA have a commitment to resolve problems or disputes promptly. However, if a dispute arises regarding this HPA, as partners we will use our best endeavours to resolve the dispute fairly and promptly.

If the dispute cannot be resolved, the matter will be referred to the AHPRA Chief Executive Officer and the Chair of the National Board. If the dispute still cannot be resolved, it will be referred to the Chair of AHPRA’s Agency Management Committee and the Chair of the National Board.

Either the Chair of AHPRA’s Agency Management Committee or the Chair of the National Board may request the appointment of an independent, accredited mediator at any stage in the process.

If we are still unable to agree on the matter, we will seek direction from the Ministerial Council about how the dispute to be resolved.

Review

The National Board and AHPRA agree to review this HPA on an annual basis.

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| Schedules |  |
| Schedule 1:  | Summary of Services to be provided to the National Board by AHPRA to enable the National Board to carry out its functions  |
| Schedule 2:  | Summary of National Scheme Strategy, implementation map, and National Board’s regulatory plan |
| Schedule 3:  | Fees payable by health practitioners  |
| Schedule 4:  | Summary of National Board’s annual budget  |
| Schedule 5:  | Performance management framework |

**This Agreement is made between**

**Medical Board of Australia**

and

**The Australian Health Practitioner Regulation Agency (AHPRA)**

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| Signed for and on behalf of AHPRA by: | Signed for and on behalf of the Medical Board of Australia by: |
| Signature of Chief Executive Officer | Signature of the Board Chair |
| Mr Martin Fletcher | Dr Joanna Flynn AM |
| Date  | Date  |

# Schedule 1: Summary of services to be provided to the National Board by AHPRA to enable the National Board to carry out its functions

## Regulatory services, procedures and processes

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| **1.1 Registrations** |
| **Core** | **Profession Specific** |
| 1.1.1 Develop, implement and regularly review nationally consistent procedures for the registration of health practitioners | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 1.1.2 Manage practitioner registration, renewal and audit |
| 1.1.3 Maintain a public register of health practitioners |
| 1.1.4 Maintain a register of health practitioner students |
| 1.1.5 Promote online registration services to health practitioners |
| 1.1.6 Operation of examinations (if required) is agreed between AHPRA and the National Board |

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| **1.2 Notifications** |
| **Core** | **Profession Specific** |
| 1.2.1 Develop, implement and regularly review nationally consistent procedures to receive and deal with notifications against persons who are or were registered health practitioners and students | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 1.2.2 Manage the end to end notification process |
| 1.2.3 Establish and maintain relationships with co-regulatory authorities. |

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| **1.3 Compliance** |
| **Core** | **Profession Specific** |
| 1.3.1 Develop compliance policy, process and systems | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 1.3.2 Manage practitioners with registration restrictions, suspension or cancellation |
| 1.3.3 Oversee the ongoing development and reporting of performance measures for monitoring of practitioners compliance |

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| **1.4 Legal Services** |
| **Core** | **Profession Specific** |
| 1.4.1 Provide legal advice to support effective and lawful registration and notifications procedures, and hearing panels processes | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 1.4.2 Provide oversight for all Tribunal matters involving AHPRA and the National Boards |

1. **Governance and Secretariat**

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| **2.1 Governance** |
| **Core** | **Profession Specific** |
| 2.1.1 Develop and administer procedures to support effective and efficient National Board and committee operations | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 2.1.2 Provide National Board member orientation, induction and professional development |
| 2.1.3 Support working relationships with relevant committees |

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| **2.2 Secretariat** |
| **Core** | **Profession Specific** |
| 2.2.1 Provide secretariat and administrative support for National Board Meetings | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 2.2.2 Provide secretariat and administrative support for National Board committee meetings |
| 2.2.3 Provide panel hearing secretariat support |
| 2.2.4 Secretariat and policy support for governance forums, including the Forum of Chairs and its sub-committees |

1. **Communication and Engagement**

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| **3.1 Communication** |
| **Core** | **Profession Specific** |

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| 3.1.1 Develop, implement and review communication strategies, tools and guidelines | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 3.1.2 Develop and release National Board communiqués |
| 3.1.3 Review and release National Board media releases |
| 3.1.4 Develop and maintain National Board website and resources |
| 3.1.5 Coordinate and manage the production of the AHPRA annual report and other publications |
| 3.1.6 Provide communications support for crisis and issue management |
| 3.1.7 Develop and produce National Board newsletters and news updates |
| 3.1.8 Develop Branding for National Board and AHPRA Communication |
| 3.1.9 Report on relevant media coverage |
| 3.1.10 Manage social media |

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| **3.2 Engagement** |
| **Core** | **Profession Specific** |
| 3.2.1 Engage with external stakeholders | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 3.2.2 Manage intergovernmental relations |
| 3.2.3 Undertake consultation to support cross-profession strategies and guidelines |
| 3.2.4 Engage with external advisory groups |
| 3.2.5 Monitor stakeholder engagement activities |

1. **Planning and Reporting**

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| **4.1 Planning** |
| **Core** | **Profession Specific** |
| 4.1.1 Inform and support the NRAS Strategy | *Profession-specific services, as listed in the National Board’s regulatory* |
| 4.1.2 Develop and implement AHPRA Business Plan |

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Develop and implement National Board Regulatory Plan

*plan and annual budget.*

4.1.4 HPA engagement and development

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| **4.2 Reporting** |
| **Core** | **Profession Specific** |
| 4.2.1 Develop and report on outcomes related to National Boards’ regulatory functions and AHPRA’s administrative assistance and support to National Boards and the Boards’ committees, in exercising their functions. | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 4.2.2 Establish corporate audit and compliance monitoring and reporting |
| 4.2.3 Fulfil annual reporting requirements |

1. **Policy and Accreditation**

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| **5.1 Policy** |
| **Core** | **Profession Specific** |
| 5.1.1 Maintain procedures for the development of registration standards, codes and guidelines | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 5.1.2 Develop, review and implement cross-profession standards, codes and guidelines |
| 5.1.3 Assist National Boards to develop, review and implement cross- profession regulatory policy |
| 5.1.4 Provides tools to support regulatory policy development, review and evaluation |

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| **5.2 Accreditation** |
| **Core** | **Profession Specific** |
| 5.2.1 Support National Boards to oversight effective delivery of accreditation functions | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 5.2.2 Supporting accreditation committees to deliver the accreditation functions, where applicable |
| 5.2.3 Maintain procedures for the development of accreditation standards |

1. **Data, Research and Analysis**

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| **6.1 Evidence Acquisition** |
| **Core** | **Profession Specific** |
| 6.1.1 Assist National Boards to define and articulate regulatory evidence requirements | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 6.1.2 Provide advice to National Boards about proposed research and analytical projects |
| 6.1.3 Provide descriptive statistics for all professions |
| 6.1.4 Undertake cross-profession regulatory risk analyses |
| 6.1.5 Monitor and research cross-profession regulatory policy and trends |
| 6.1.6 Develop and implement robust regulatory evaluation methodologies |
| 6.1.7 Liaise with external stakeholders regarding the annual Health Workforce Survey questionnaires |
| 6.1.8 Broker and maintain formal strategic data and research partnerships with external organisations |

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| **6.2 Data governance and organisational capacity** |
| **Core** | **Profession Specific** |
| 6.2.1 Develop, implement and manage governance process and procedures for data access, release and exchange | *Profession-specific services, as listed in the National Board’s regulatory plan and annual budget.* |
| 6.2.2 Develop and maintain core statistical infrastructure to support internal and external research and analyses |
| 6.2.3 Provide tools and training to support evidence informed regulatory policy development |
| 6.2.4 Develop organisational infrastructure for delivering regulatory research |

Schedule 2: Summary of National Scheme Strategy, implementation map, and National Board’s regulatory plan

National Board Regulatory Plan 2018-19

The Medical Board of Australia’s work plan reflects its regulatory priorities. The activities in this work plan are over and above the operational activities of registrations and notifications that are included in the Health Professions Agreement. The work plan may change as new issues arise or priorities change.

This workplan is the range of initiatives that the Board, and the staff of Strategy and Policy that directly support the Board, plan to undertake in 2018/19.

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| Project/ Initiative 1: Progress the work on the Professional Performance Framework  |
| Background |
| The Medical Board announced a Professional Performance Framework in 2017/18 to ensure that all registered medical practitioners practise competently and ethically throughout their working lives. There are five pillars of the framework:1. Strengthened continuing professional development
2. Active assurance of safe practice
3. Strengthened assessment and management of medical practitioners with multiple substantiated complaints
4. Guidance to support practitioners
5. Collaborations to foster a positive culture of medicine

The framework will be implemented progressively over years. Some of the actions are for the Board to complete, while other actions rely on action from external stakeholders. |
| Works  |
| 1. Establish the legal basis for actively assuring that doctors can continue to provide safe care to patients throughout their working lives. This will involve seeking advice on issues, constraints and options for introducing formal peer review and health checks of registered medical practitioners who provide clinical care from age 70 and three yearly thereafter.
2. Engage with the Office of the Human Rights Commission as advised in the legal advice above.
3. Commission clinical advice on what constitutes a practical and effective health check for doctors aged 70 years and over, which types of medical practitioners should conduct these checks, what validated cognitive screening tools should be used and when these are indicated.
4. Develop a framework for formal peer review for doctors aged 70 years and over. This will involve working with our stakeholders and drawing on their expertise.
5. Work with specialist medical colleges and employers to continue to strengthen CPD programs.
6. Draft a revised registration standard for CPD and start to consult on it.
7. Pilot formal peer review of practitioners with multiple substantiated notifications. This will include establishing thresholds for action and developing the processes for peer review.
8. Explore actions (including possible memoranda of understanding) to enable information sharing between organisations with knowledge of individual medical practitioner’s poor performance, potential risks or complaints, in the public interest.
9. Refer to the Australian Medical Council the challenge of poor professional behaviour in early career doctors, so its work on professionalism in medical students and the role of education providers can address this in a systematic way.
10. Work with the Australian Health Practitioner Regulation Agency’s Community Reference Group on how best to raise awareness of options for community engagement to strengthen the Professional Performance Framework for doctors in Australia.
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| Project/ Initiative 2: National training survey |
| Background |
| The Board and AHPRA have agreed to lead the implementation of an annual National Training Survey of all medical trainees and their supervisors. Findings from the survey will assist the Board, AHPRA and other stakeholders to:* gain a better understanding of the quality of medical education and training in Australia
* identify how the findings could be used to improve medical training in Australia, and
* recognise and deal with areas of risk (including bullying, harassment and discrimination).

The planning for the National Training Survey started in 2017/18 with the employment of a Project Manager, the development of a project plan and the establishment of the governance arrangements, including a Steering Committee and Advisory Group. We also started to consult with key stakeholders about their expectations of the survey.We plan to administer the first National Training Survey in the latter part of 2019. |
| Works |
| 1. Continue to consult and engage with key stakeholders over 2018/19 about the scope of the survey.
2. Develop and test the survey.
3. Develop the templates for the reporting of the survey results.
4. Make changes to the 2019 renewal of registration forms to allow trainees and supervisors to self-identify as trainees and supervisors respectively so we can send them an invitation to participate in the survey.
5. Make the necessary changes to the AHPRA database to capture information on who identifies as a trainee or supervisor.
6. Undertake a tender process for the running and reporting of the survey.
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| Project/Initiative 3: Follow up actions from the review of the performance of specialist medical colleges in relation to assessment of international medical graduates |
| Background |
| The review of the National Registration and Accreditation Scheme included a recommendation that ‘The Medical Board of Australia … evaluate and report on the performance of specialist colleges in applying standard assessments of International Medical Graduate applications and apply benchmarks for timeframes for completion of assessments’.Since this recommendation was accepted, the Board has set benchmarks for specialist colleges in relation to timeframes for completing IMG assessments. It had previously also developed ‘Good Practice Guidelines’ that provide information to support colleges to assess IMGs, including definitions of comparability and requirements for assessment.In 2017/18, we appointed Deloitte Access Economics to undertake the review. DAE delivered their report and specialist colleges were given an opportunity to respond to factual inaccuracies and to develop a workplan in response to the report.The Board also appointed a working group to review the Good Practice Guidelines for the specialist international medical graduate assessment process. |
| Works |
| There will be ongoing work on the recommendations of the DAE report including to:* support the working group that will review the Good Practice Guidelines
* consult with stakeholders on any proposed changes to the Good Practice Guidelines
* explore the feasibility of the appeals process to be heard by an independent body
* review the benchmarks and compliance measures for colleges
* follow up the college responses to the DAE report.
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| Project/Initiative 4: Continue to review the Medical Board’s decision-making structures and processes |
| Background |
| During 2017-18, the Board started to review its decision-making processes with the focus being on improved timeliness and more consistent decision-making. Triage and assessment committees were established to deal with notifications in some parts of the country. The Board is interested in continuing to explore whether alternative decision-making structures can promote collaboration and learning across states and territories, improve timeliness of decisions and promote more robust and consistent decision-making. |
| Works |
| Work collaboratively with Board members and AHPRA to explore how to optimise our decision-making structures and processes. This includes:* Work towards establishing a single national notifications and assessment committee with cross-jurisdictional membership that meets often to ensure that there is early assessment of all notifications
* Explore the way in which Notifications Committees are established to determine whether there are efficiencies to be realised

Noting that many of the outcomes of notifications are ‘no further action’, work on our thresholds for investigating matters by better defining our ‘risk appetite’. Potentially pilot and evaluate proposal for changes to decision-making structures and processes.  |

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| Project/Initiative 5: Improve the management of notifications |
| Background |
| One of the ways in which the Board protects the public is by investigating notifications about medical practitioners and if necessary, taking regulatory action. The Board and AHPRA have received feedback that the process of managing notifications can be improved for both notifiers and practitioners. Since the start of the National Scheme, improvements have been made to streamline the management of notifications and to reduce the time frames for closing them, while concurrently dealing with increasing numbers of notifications. There has also been considerable work done to improve the notifier and practitioner experience.  |
| Works |
| The Board will continue to work with AHPRA on a range of initiatives to continue to improve the process of managing notifications. It will also develop a program of work to oversight decision making by delegates. |

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| Project/Initiative 6: Develop materials to support good practice for all medical practitioners  |
| Background |
| The Board has developed and has published a range of guidelines for registered medical practitioners. In 2017/18, the Board consulted on Guidelines ‘Sexual boundaries in the doctor-patient relationship’ and started to review ‘Good Medical Practice: A code of conduct for doctors in Australia’.The Board has also committed to develop a range of other material to support safe practice. The Board will scope whether to develop on-line materials to support medical practitioners by supplementing the existing written guidance.  |
| Works |
| Explore the use of other media (videos, on-line resources, social media) as communication tools to support medical practitioners Develop a project plan for the development of other guidance to support practitioners. Consult on codes and guidelines |

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| Project/Initiative 7: Options to manage concerns about medical practitioners who provide complementary and unconventional medicine and emerging treatments  |
| Background |
| Feedback has been received from delegated decision-makers that additional guidance would be helpful for medical practitioners who provide complementary and unconventional medicine and emerging treatments. Decision-makers are reporting that they are receiving concerns regarding inappropriate tests being ordered, inappropriate prescribing and insufficient information being provided to patients.The Board developed draft guidelines and undertook preliminary consultation in 2017/18.  |
| Works |
| The Board will undertake public consultation on the draft guidelines in 2018/19. |

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| Project/Initiative 8: International medical graduates  |
| Background |
| International medical graduates make up an important part of the Australian medical health workforce and the Board is interested to better understand the IMG cohort, noting that it is not a homogeneous group. It is also interested to explore how to make more explicit requirements for registration and how to better assure the Australian community that its assessment of IMGs is robust.  |
| Works |
| Explore the feasibility of prospectively requiring all IMGs who do not qualify for the competent authority or specialist pathway to complete the AMC examination in its entirety before being eligible for registration.Review the requirements for registration for IMGs seeking to work in general practice.Review the Board’s policies for dealing with IMGs who are failing to progress towards general or specialist registration.Set up a program of audit of supervision requirements for IMGs.Systematically review notifications data about IMGs to understand whether there are risk factors for notifications.  |

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| Project/Initiative 9: Medical Board National conference |
| Background |
| The Board runs an annual conference for Medical Board members and relevant AHPRA staff.  |
| Works |
| Secure venue, make all the necessary arrangements and develop the program for the conference. |

Schedule 3: Fees payable by health practitioners

**MEDICAL BOARD OF AUSTRALIA**



Schedule 4: Summary of National Board’s annual budget

**MEDICAL BOARD OF AUSTRALIA**

Income and expenditure budget and notes

**SUMMARY BUDGET 2018/19**

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| **Item** | **$** |
| **Income** |  |
| Registration (see note 1) | 66,536,100 |
| Application | 3,000,000 |
| Interest | 1,472,180 |
| Late Fees and Fast Track Fees | 85,300 |
| Other  | 739,270 |
| **Total Income** | **71,832,850** |
| **Expenses** |  |
| Board and committee (see note 2) | 3,168,492 |
| Legal, tribunal costs and expert advice (see note 3) | 5,850,126 |
| Accreditation (see note 4) | 4,530,233 |
| Office of the Health Ombudsman (Queensland) | 1,969,105 |
| Other direct expenditure (see note 5) | 3,399,242 |
| Indirect expenditure (see note 6) | 58,597,980 |
| **Total Expenses** | **77,515,178** |
| **Net Surplus (Deficit)** | **(5,682,328)** |

**BUDGET NOTES**

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| 1. Registrant numbers
 | The budget for registration income is based on the following:* Number of registrants invited to renew at next renewal period: 115,851
* Lapse rate of renewals:………………………………...…………... 2.33%
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| 1. Board and committee expenses
 | This covers the meeting costs of the National Board, including its committees which have the delegated authority to make decisions about individual registered health practitioners.Costs include sitting fees, travel and accommodation while attending meetings for the Board. |  |
| 1. Legal, tribunal costs, and expert advice
 | These costs are incurred in the management of complaints against practitioners (notifications). The costs do not include the significant Board and committee costs, including sitting fees, related to notifications. These are included in ‘2’ above. Also not included are the material staff costs in each state and territory office relating directly to notifications. These are included in “indirect expenditure” below. |   |
| 1. Accreditation
 | Accreditation expenses include the costs of funding provided to the Australian Medical Council (AMC) for accreditation and functions and related projects. |   |
| 1. Other direct expenditure
 | Costs associated with the Board’s work on registration standards, policies and guidelines.This includes the following activities:* costs involved in consultation with the community and the profession
* engagement of consultants necessary to support the Board’s work
* publication of material to guide the profession, such as the Board’s newsletter
* Board member professional development
* policy development and projects
* funding of external doctors’ health programs
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|  | 1. Indirect expenditure
 | The proportion of AHPRA’s business as usual costs allocated to the Board as indirect costs is 38.34%. This reflects the implementation of the Paramedicine profession partway through 2018-19.The full year percentage reduction in allocated costs will be higher. The indirect expenditure includes Notification Workplan Additional Resources cost provision of $1,919,930.The percentage allocation for the Board in 2017/18 was 38.73%. In addition, indirect costs include a one off cost of implementing a major information systems replacement program.Indirect costs are shared by the National Boards based on an agreed formula. The percentage is based on an analysis of historical and financial data to estimate the proportion of costs required to regulate the profession. Costs include salaries, systems and communication, property and administration costs.AHPRA supports the work of the National Boards and committees by employing all staff and providing systems and infrastructure to manage core regulatory (registration, notifications, compliance, accreditation and professional standards) and support services in eight state and territory offices.The 2018/19 AHPRA business plan sets out AHPRA’s objectives for 2018/19 and how they will be achieved. |  |

Schedule 5: Performance management framework

**Volume and trend data reports**

National Boards will receive quarterly AHPRA performance report and volume and trend reports in accordance with the Performance Reporting Framework. The Performance Reporting Framework will be reviewed in 2018/19.